Conference SHARED RESPONSIBILITY

- how to increase visibility and effectiveness of the EU CSR framework











Grupa Żywiec





















Driving transparency through reporting

Marjolein Baghuis **Global Reporting Initiative**























Managing change



What you can't measure, you cannot manage. What you can't manage, you cannot change.

Peter Drucker

Writer, professor, and management consultant



























What is sustainability reporting?



- Disclosure on economic, environmental, social and governance performance
- Stakeholder focused
- Bridge between financial and other types of performance
- A journey of continuous improvement























The business case for reporting

- Identify risks and opportunities
- Improved management processes
- Attract and retain investors
- Attract and motivate talent
- Stakeholder engagement
- Competitive advantage
- Enhanced reputation and brand loyalty

















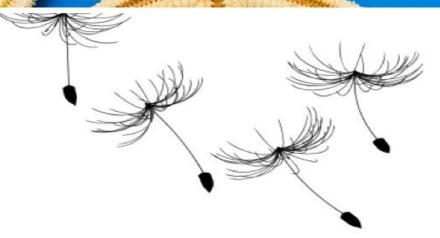












GRI's Mission

To make sustainability reporting standard practice by providing guidance and support to organizations.

















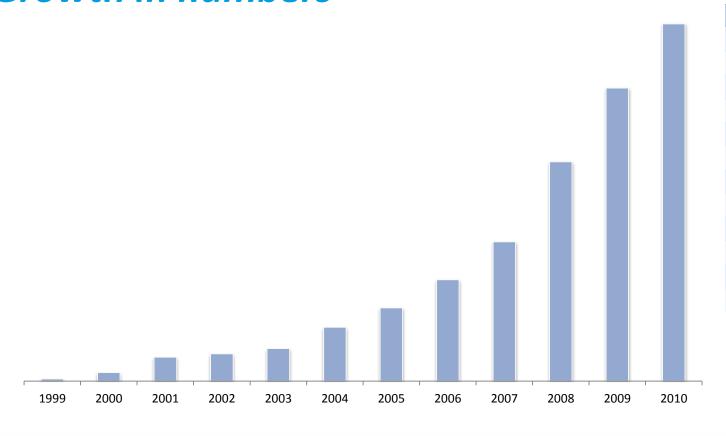








Sustainability Reporting Trends Growth in numbers



Year	Growth	
2010	1	22%
2009	1	34%
2008	1	58%
2007	1	37%
2006	1	38%
2005	1	36%
2004	1	65%
2003	1	20%
2002	1	14%
2001	1	177%
2000	1	300%
1999	base year	

























Sustainability Reporting Trends Changes in reporting

- growth in emerging markets
- more reports by SMEs
- external assurance
- integrated reporting



























Sustainability Reporting Trends Changes in the reporting environment

- Increased requests for information
- Government regulation
- Stock exchange listing requirements

























The next generation of GRIs sustainability reporting guidelines

- Reflect new and emerging issues
- Improve precision of technical definitions
- Provide guidance on integrated reporting
- Harmonize with other frameworks
- Maintain a user perspective

Provide input via www.globalreporting.org



























Thank you!

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